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BEFORE THE ARIZONA CORPORATION

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Arizona Corporation Commission

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AZ CORP COMMISSION
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IN THE MATTER OF THE APPLICATION OF
H2O, INC. FOR A DETERMINATION OF THE
CURRENT FAIR VALUE OF ITS UTILITY
PROPERTY AND FOR AN INCREASE IN ITS
WATER RATES AND CHARGES FOR
UTILITY SERVICES.

DOCKET NO. W-02234A-07-0557

**STAFF'S REPLY
BRIEF**

I. INTRODUCTION

Staff has reviewed the closing brief provided by H2O, Inc, ("H2O" or "Company") filed on June 15, 2009. Although Staff had intended its initial brief to be comprehensive of its position, and Staff continues to rely on arguments made in its opening brief, Staff feels it is necessary to respond to various issues raised in the Company's initial post-hearing brief.

II. STAFF'S RECOMMENDATION DOES NOT PRODUCE A MISMATCH

In its initial post-hearing brief, H2O describes Staff's rate base recommendation as creating a matching problem. H2O Op. Br. at 3. The Company's rationale is that applying the negative adjustment from inclusion of all contributed and advanced capital even when there is not corresponding plant in service creates a mismatch regarding the negative adjustment. *Id.* The Company goes on to describe the Staff recommendation as a penalty against the Company for "not building infrastructure that the Company prudently determined would be excess capacity due to the slow down in housing development." *Id.* at 4.

The Company's position on the rate base treatment of contributed and advanced capital is not consistent with Commission practice for numerous reasons. As Staff explained, the fact that there is no existing plant in service tied to the customer supplied capital is not a sufficient reason to exclude it because, "the Company has use of these funds regardless of whether it has expended the funds for plant." Exhibit S-2 at 8. Staff's application of all customer supplied capital as a reduction to rate

1 base is consistent with Commission treatment of these funds as was explained in the testimony of Mr.
2 Brendan Aladi.

3 Typically, funds received as CIAC or AIAC are used to build plant which may
4 ultimately be in rate base. Plant that is used and useful for the provision of utility
5 service is a component of rate base. CIAC and AIAC are also components of rate
6 base. As components of rate base, plant differs from CIAC and AIAC in that plant
7 increases rate base and CIAC and AIAC decrease rate base. Plant that is under
8 construction ("CWIP") is normally not a component of the rate base calculation. Thus
9 funds received as CIAC or AIAC that are funding CWIP are included in the rate base
10 calculation while the CWIP is not included in the rate base calculation. As a result,
11 the plant included in the rate base calculation may not equal CIAC and AIAC funds
12 received.

13 Exhibit S-3 at 4:22-5:4.

14 Staff would further point out that Staff's recommendation is consistent with the Arizona
15 Administrative Code (A.A.C.) Rule R14-2-103 and in particular Appendix B, Schedule B-1 that was
16 admitted as Exhibit S-5. As the schedule sets out, non-investor supplied funds are applied as
17 reductions to rate base. Tr. at 142-143. However, the Company argues that the rule is only a rule and
18 not an expression of a policy by the Commission. H2O Op. Br. at 6-9.

19 Setting aside that adoption of rules is an expression of Commission policy, the Commission
20 has recently addressed the application of this rule and it has expressly stated that Staff's position is
21 correct. In the case of UNS Gas Inc.'s application for a rate increase in Docket No. G-04204A-06-
22 0463, UNS Gas argued that customer supplied advances should not be reflected as a deduction to rate
23 base just as H2O has in this case. See Decision No. 70011 (November 27, 2007) at 8-9. In that vein,
24 UNS Gas also argued that deducting rate base to reflect advanced funds would disincent utilities from
25 seeking customer supplied capital as an offset to infrastructure capital costs. *Id.* at 9; see also
26 Decision No. 70360 (May 27, 2008) at 10-11 where similar arguments were raised by UNS Electric.
27 Thus, UNS Gas argued much as the Company has in this application in defense of continuing its
28 Capacity Reservation Charge ("CRC") that there will be difficulty meeting infrastructure
requirements under the Staff application of the rule. See Docket No. W-02234A-07-0557 Tr. at
56:15-18.

The Commission, however, determined that Staff's application of R14-2-103 correctly
reflected the treatment of non-investor supplied capital. "We agree with Staff and RUCO that

1 advances represent customer-supplied funds that are properly deducted from the Company's rate
2 base. Indeed, the Commission's own rules contemplate that such a deduction is required..."
3 Decision No. 70011 at 9:16-18; *see also* Decision No. 70360 at 10:22-25. Staff's recommendation is
4 thus consistent with the present application of the rule.

5 In response, the Company would argue that it is also possible under the rules to adjust rate
6 base under a separate schedule. H2O Op. Br. at 7. Further, the Company argues that Staff's position
7 would produce inequities considering that the recommendation would result in a negative rate base
8 and have cash flow impacts. *Id.* Neither contention undermines Staff's recommendation, however.

9 To the extent that it is possible to pro forma adjust the rate base per A.A.C. R14-2-
10 103(A)(3)(i) to obtain a "normal or more realistic relationship between revenues, expenses and rate
11 base," the Company has not explained how inclusion of all customer supplied capital is inconsistent
12 with the normal or realistic conditions the Company operates under. For example, Company witness
13 Tom Bourassa opined that the large quantities of unexpended contributions and advances were the
14 result of the Company's existing up front payment policy. "And so really what we're dealing with in
15 this case is a timing problem. Well, it's a timing issue created by the company's collection policy,
16 which is collect these things up front. That's why we have a huge amount of unexpended CIAC."
17 Tr. at 55:9-13; *see also* Tr. at 55:21-56:2. Clearly, the substantial amount of unexpended customer
18 supplied funds on hand with no associated plant in service is an ordinary incident to the Company's
19 collection policy and therefore is representative of the normal rate base relationships that H2O
20 experiences. Said differently, the issue that the Company has described represents a normal
21 component of regulatory lag.

22 Likewise, Staff disagrees that inequities result from adopting Staff's proposed rate base
23 treatment for the contributions and advances. As Staff explained in the initial post hearing brief, the
24 cash flow issues that the Company has identified are fallouts of the differing operating expense
25 recommendations taken by the parties. In turn, the operating expense differences were driven by the
26 different positions on rate base. For example, there was a \$195,853 difference between the
27 Company's and Staff's operating expense recommendations based on depreciation expense alone.
28 Exhibit A-3 at 4. The differences in operating expenses give rise to the difference in operating

1 incomes between the parties' positions. However, the overall revenue requirements for both parties
2 remains relatively similar at approximately \$25,784 difference between the two positions because
3 depreciation is a non-cash expense. By comparison, the Company identifies a sum nearly three times
4 the difference in recommended revenue requirements as the difference in cash flows. *Id.*

5 Staff maintains that the income statement differences identified by H2O reflect incidental
6 accounting treatments that result from the different rate base recommendations. As the similar
7 revenue requirement proposals of both parties demonstrate, there is minimal actual difference in
8 revenues and cash flow to the Company. As such, there is little merit to the contention that Staff's
9 recommendation produces inequities for the Company. Therefore, Staff believes that the Company
10 has not provided a sufficient basis for deviating from the traditional application of the rule to these
11 circumstances.

12 **III. STAFF'S RATE BASE RECOMMENDATION IS NOT PUNITIVE**

13 H2O describes Staff's rate base recommendation as a penalty for not building infrastructure
14 that would result in excess capacity. H2O Op. Br. at 4, 9. The accusation is baseless. As explained
15 above, Staff's recommendation is entirely premised on how the rules would adjust rate base under the
16 circumstances presented. To the extent that the impact of Staff's recommendation would be to render
17 rate base negative, Staff has also recommended an operating margin approach so as to provide the
18 Company with a positive cash flow and rates that are just and reasonable. Likewise, Staff's
19 recommended operating margin is based on a revenue requirement that is about \$25,784 of the
20 Company's recommendation. As the Company noted, Staff's operating margin produces a result that
21 is similar to the result the Company reached using a positive rate base and a cost of capital approach
22 to determine a rate of return. Tr. at 12:20-22. Clearly Staff's proposed rate base treatment is not
23 punitive in design or effect.

24 Confusingly, although H2O describes Staff's recommendation as penalizing the Company for
25 prudently not building excess capacity, in the next breath, the Company suggests that the
26 recommendation also penalizes it for not including the unexpended funds in rate base. H2O Op. Br.
27 at 4. The argument is not compelling, for the least reason being that it suggests Staff's position
28 contains some penalty that is premised on the Company not proposing the same treatment of CIAC

1 and AIAC at the outset. There is no additional consequence to the Company from implementing
2 Staff's proposal that would be different than if the Company were to include all CIAC and AIAC.
3 Consequently, there is no component of an added penalty attached to the recommendation.

4 **IV. ELIMINATING THE COMPANY'S CAPACITY RESERVATION CHARGE IS**
5 **REASONABLE UNDER THE CIRCUMSTANCES**

6 Much as UNS Gas and UNS Electric argued in the applications leading up to Decision Nos.
7 70011 and 70360, H2O argues that Staff's recommendation will undermine the ability of utilities to
8 finance infrastructure capital costs. In this case, however, the Company points to Staff's
9 recommendation to discontinue the CRC as the basis for the allegation. H2O Op. Br. at 9-12.
10 Consistent with this alarmist belief, the Company also has misattributed to Staff's recommendation
11 an intention to refund unexpended contributions. *Id.* at 11:9-23.

12 Certainly, the Commission may reach the conclusion that it is appropriate to refund unspent
13 contributions in the event that the CRC is eliminated. Tr. at 98. Likewise, it may be a natural
14 consequence of terminating the CRC per the tariff. *See* Exhibit A-6 at paragraph IV-I. Staff has not
15 reached any conclusions about the appropriateness of any refunds or whether there are projects to be
16 built that account for the entirety of the unexpended contributions as the Company asserts. H2O Op.
17 Br. at 11. Staff's concern remains focused on the fact that the Company presently has an
18 overabundance of non-investor capital funding its growth. Likewise this is not a fact that is
19 reasonably in dispute as the Company has acknowledged that its total capital structure is unbalanced.
20 Tr. at 53-55.

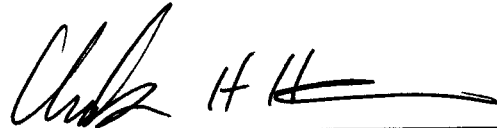
21 The present circumstances give rise to concerns that in the future the Company will have
22 substantial difficulty funding necessary capital improvements and replacements when it comes time
23 to repair and replace infrastructure that was funded by non-investors. The Company does not dispute
24 this conclusion. Tr. at 49-56. However, H2O expresses concern that it will not be able to adequately
25 finance infrastructure requirements without the CRC. H2O Op. Br. at 12. As Staff stated in its initial
26 brief, this is not a sound justification for continuing the hook up fee because the Company's exposure
27 to these difficulties will only increase over time, all other things being equal.

1 The better approach, Staff believes, would be to discontinue the CRC and encourage more
2 investment in the Company. As Staff testified, the Company may obtain other sources of capital to
3 fund improvements besides contributions. Tr. at 112:8-13. Although the Company argues that it
4 would be exceedingly difficult to attract new equity under these circumstances, Staff would suggest
5 that it is both possible and necessary for the benefit of ratepayers and utility alike. For example, the
6 Company may look attractive to investors because of its earning potential. Tr. at 139. The fact that it
7 is presently over-earning is the very basis for the present matter. *Id.* Likewise, the Company could
8 find a buyer with more capital available. *Id.* It is thus premature to reach the conclusion that H2O
9 has that the terminating the CRC will impede the Company's ability to fund plant on a going forward
10 basis.

11 **IV. CONCLUSION**

12 For all the above stated reasons and those stated in Staff's initial post-hearing brief, Staff
13 believes that its recommendations are reasonable and should be adopted.

14 RESPECTFULLY submitted this 29th day of June, 2009.

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